

MEMORANDUM OF UNDERSTANDING
Strategic Vanguard Partnership Agreement

This Memorandum of Understanding (MoU) dated Wednesday 16 confirms the understandings and common interests of the Institute of Global Homelessness (IGH) and **the South Australian community** regarding a strategic partnership for the Vanguard Program.

IGH launched the A Place to Call Home initiative in 2017 with key global strategic partners to begin pioneering work to end homelessness. In the program, IGH works with Vanguard Cities on their strategy, measurement, and program implementation—and in doing so, helps them make quantitative and qualitative steps toward their reduction goals. Through its global network of homeless experts, IGH provides targeted technical assistance to address the challenges of ending street homelessness in each city. IGH is expanding its A Place to Call Home initiative to work with a few select regions and countries who are leading on their homelessness strategies and programs. This Vanguard partnership will further elevate **the South Australian community's** work on homelessness by supporting plans to end homelessness, engaging stakeholders in coalition building, and sharing their work with an international network of stakeholders and researchers.

1. Purpose and Scope of the Strategic Vanguard Partnership

The purpose of this Memorandum is to outline the partnership and commitment under which the Institute of Global Homelessness and **the South Australian community** will work together under the Vanguard Partnership to work towards the ultimate goal of ending homelessness.

2. Length of Memorandum

This Memorandum is effective on the date signed, and shall remain in effect through 31 December 2025. This Memorandum may be terminated by either party for any reason with one month's written notice.

3. Expected Aims and Deliverables of Partners:

Within the scope of the partnership, the Partners hope to achieve the following results and impact:

Aims of the collaboration:

- Reduce homelessness in **South Australia** through enumeration and homelessness reduction policies
- Provide technical support and international evidence of housing-led strategies, prevention, equity/inclusion, change management, stakeholder engagement, and multi-sector collaboration
- Elevate the needs and voices of people who have lived experience of homelessness, and marginalised people at risk of homelessness

- Build connections to an international group of homelessness, experts, practitioners, and researchers to support an exchange of best practices.

4. Areas of Cooperation

Cooperation will be pursued to accomplish specific deliverables, with each partner operating subject to its respective mandates, governing regulations, rules, policies and procedures:

Core deliverables created from partnership:

- Hold regular virtual meetings of IGH and the **South Australian homelessness sector** from 2022-2025 of at least four times per year
- Support policies and programs to end homelessness with real-time data and evidence-based approaches including outreach improvement, homeless prevention, housing-led strategies and other areas as relevant
- Engage stakeholders across sectors in systems change conversation of ending homelessness and build coalition of stakeholders supporting plans and programs
- Develop an action plan to map out the work for the Vanguard partnership
- Explore ways to increase equity and inclusion in homelessness work including consulting people with the lived experience of homelessness
- Connect to international stakeholder group through meetings, convenings, and one-on-one exchanges

5. Responsibilities and Capacities of each Partner

The partners will endeavour to work together, help to determine recommendations on any new policies, programs, strategies for the response to homelessness, and disseminate learnings to global network. However, each party is responsible for specific activities and level of participation with respect to the activities described in this Memorandum.

Responsibilities of South Australian community:

- Commit to quantitative and qualitative goals
- Measure, evaluate, and annually report enumeration of homelessness across the region
- Engage with IGH to accomplish work in action plan (which will be agreed to by both partners)
- Engage with people of lived experience and commit to equity and inclusion practices
- Actively engage in sharing **South Australian** community perspectives and best practices with other communities in the Vanguard Program
- Partner with Aboriginal community-controlled organisations to improve the responsiveness of homelessness services to Aboriginal people

Responsibilities of IGH:

- Facilitate conversations on systems change towards the outcome of ending homelessness—including high-level meetings, workshops, briefings, stakeholder engagement, and other forums
- Provide technical assistance from IGH's global network of experts and advisors including outreach, prevention, Housing First, shelter transformation, common assessment tool training, conducting connections weeks, analysis, governance structures, and evaluation
- Support the development of procedures, policies, and tools

- Assist with communications, media, and fundraising as necessary
- Curation of resources, research, and best practices from partners
- Connect **South Australian** leaders to international group of stakeholders

6. Homelessness Goals

Specific quantitative homelessness goals for South Australia:

1. Achieve rare, brief and non-recurring rough sleeping state-wide by 2025 through a focus on reducing the length of time people are homeless and the incidence of repeat rough sleeping - per the South Australian Housing Authority Strategic Plan and Future Directions for Homelessness
2. Achieve rare, brief and non-recurring rough sleeping in the inner city by 2025 - per the goal of the Adelaide Zero Project

Qualitative goals to track the collaboration, capacity building, global exchange, and systems change work:

1. Define and identify priority cohorts and reform efforts.
2. Achieve consistent data collection within the Homelessness services sector through the creation of a system-wide outcomes framework that informs system reform priorities.
3. Establish a Statewide By-Name List operating framework

7. Equity and Inclusion

Structural and racial inequity is a root cause of homelessness. Homelessness disproportionately affects First Nations peoples, people from CALD backgrounds, people with disabilities, LGBTQIA+, and other marginalised populations. Partners in the Vanguard Program commit to building equity and inclusion in their work. This commitment includes engaging with IGH on equity training, inclusive data, outcomes, completing equity frameworks, and consulting people with the lived experience of homelessness.

8. Financial arrangements

This MoU does not create any financial or funding obligation on any Partner in the Partnership. Each party is responsible for any expenses incurred in the furtherance of this Memorandum and the activities described herein. If Partners jointly execute a Grant Agreement, it will include a budget and specifically delineate the financial terms. The Grant Agreements will be subject to funding specifically available for the purposes outlined in the agreement executed by Partners.

9. Other

This document is a MoU and is not intended to create binding or legal obligations on either party. Notwithstanding the terms “Partners” and “Partnership”, the Partners agree that they are not entering into a Legal Partnership, joint venture or other such business arrangement, nor is the purpose of the Partners to enter into a commercial undertaking for monetary gain. Neither Partner will refer to or treat the arrangements under this Agreement as a Legal Partnership or take any action inconsistent with such intention.

By signing this MoU on behalf of their respective entities represent and warrant (without personal liability therefore) that upon the signature of each, this MoU shall be duly executed by the entity each represents.



The Hon Steven Marshall MP Premier of South Australia
South Australian Government

Date

16.2.22



The Hon Michelle Lensink, Minister for Human Services
South Australian Government

Date

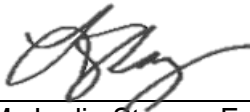
16 February 2022



The Lord Mayor of Adelaide, Sandy Verschoor
City of Adelaide

Date


16/1



Ms Lydia Stazen, Executive Director
Institute of Global Homelessness

16 February 2022

Date



Ms Livia Carusi, Co-Chair
South Australian Alliance to End Homelessness

Date: 16 February 2022



Mr David Pearson, CEO
South Australian Alliance to End Homelessness

16/02/2022

Date



Cheryl Einsele, Assistant Vice President, Academic Affairs
DePaul University

3/10/2022

Date