

Ending street
homelessness in
the inner city



Adelaide Zero Project

Implementation Plan | Summary



The Adelaide Zero Project

Implementation Plan - Summary

The Adelaide Zero Project has been a collaborative effort since its inception and the development of this Implementation Plan continues that effort. Phase 1 has determined how the Functional Zero approach from the US can be implemented in Adelaide, including establishing goals, structures and timelines.

This Plan sets out the next steps (Phase 2) in the development of the project, the timeline for key activities and, crucially, which organisations will take responsibility for delivering the various elements of the project.

More than 30 organisations from across the public, private, community and university sectors have collectively taken up the challenge to achieve Zero Functional Homelessness in the Adelaide CBD, by the end of 2020, through the Adelaide Zero Project. The Don Dunstan Foundation is coordinating the Project.

Phase 2 - Next Steps

The ***Mechanisms and Accountability Framework*** (pp12-14) outlines the actions which need to be taken (*Mechanisms*) to achieve Functional Zero Homelessness, and who is the lead agency responsible for driving the implementation of the mechanism, building on the foundation of the Project's **Core Components** (pp10-11).

<i>Mechanism (action)</i>	<i>Lead Agency</i>
Establish an <i>Aligned Housing</i> Working Group to develop an Aligned Housing Plan for the Adelaide Zero Project.	Anglicare
<i>Establish a Business Alliance</i> to End Homelessness	City of Adelaide
The Connections Week and By-Name List Working Group will <i>develop the By-Name List platform</i> and plan its integration with Connections Week.	Neami
<i>Develop a Charter</i> which project partners, community organisations, businesses and individuals can sign to demonstrate their commitment to the Adelaide Zero Project's principles, goals and target.	End Homelessness SA
All services that interact with people sleeping rough will use a <i>common assessment tool</i> , the VI-SPDAT Version 2.01.	Neami
Undertake a <i>Connections Week</i>	Hutt Street Centre
A governance model for <i>coordinated care</i> has been determined.	Uniting Communities
Adelaide Zero Project Steering Group to determine desired outcomes from an evaluation framework for the purpose of <i>continuous improvement and evaluation</i> .	Australian Centre for Community Services Research (ACCSR)
Apply collective impact principles and streamline the sector's existing <i>governance</i> structures	Don Dunstan Foundation
Continue to support and leverage <i>national and international partnerships</i> and leverage these for advice, resources and advocacy regarding homelessness.	Don Dunstan Foundation
Establish a Data Analytics Working Group (DAWG), and develop Terms of Reference for <i>research and data analytics</i> .	Research: Don Dunstan Foundation Data: Centre for Housing, Urban and Regional Planning

Establish a solutions lab as needed to provide a platform for those with lived experience, concerned citizens and relevant community organisations to share their knowledge about what ongoing problems the sector continues to face, and how together innovative solutions can be developed.	Don Dunstan Foundation
An interim target has been set to functionally end street homelessness in Adelaide’s inner city by the end of 2020 with this target be finalised once data is gained from Connections Week. The Dashboard will track the number of people sleeping rough, how many have been moved to secure housing and how many are inactive in the system.	Don Dunstan Foundation
A Communications Strategy will be developed	Don Dunstan Foundation

Timeline

Phase One - Establish	
April 2018	<ul style="list-style-type: none"> Establish Aligned Housing Working Group First meeting of the Strategic Advisory Committee Establish Business Alliance to End Homelessness Establish Data Working Group
Phase Two – Implementation	
May 2018	<ul style="list-style-type: none"> Connections Week Commence the By-Name list Charter launched
June 2018	<ul style="list-style-type: none"> Zero Research Project Final Report released
	<ul style="list-style-type: none"> Official Target launched – using 3 months of data from Connections Week Dashboard launched – counting down to Functional Zero by publicly sharing the number of people sleeping rough
Dec 2018	<ul style="list-style-type: none"> Aligned Housing Plan released – a plan to ensure there is sufficient housing available in the public and community housing systems to place everyone on the By-Name List
TBD	<ul style="list-style-type: none"> Commencement and completion of Aboriginal Homelessness 90-Day Project – precise details TBD subject to consultation.
Phase Three – sustaining Functional Zero street homelessness once it has been achieved.	
Phase Four – seeking to expand the approach to include other areas of Adelaide and South Australia and other forms of homelessness such as couch surfing, inadequate housing, no tenure, etc.	

The Functional Zero Approach

A community reaches **Functional Zero** (pp6-7) when the average capacity of its housing system is greater than the existing need and this can be proven with data. Functional Zero will be reached in Adelaide when the number of people sleeping rough at any point in time, is no greater than the average housing placement rate for that same period (usually a month).

Reaching Functional Zero does not mean that there will be no one sleeping on the streets. In some circumstances, people may see sleeping rough as the least worst option available to them. Functional Zero also does not mean that there will be no one on the streets who is hungry or unwell. Functional Zero is a sustainable measure of success in supporting people sleeping rough into secure housing. Other changes to the way our society and economy work are needed to achieve zero poverty in our city.

Community Solutions, in the US, first developed the Functional Zero approach. Since January 2015, the Functional Zero approach has seen 75 communities across the United States (US) house more than 75,000 people, including more than 40,000 veterans. Seven US communities have achieved Functional Zero homelessness for veterans, and three communities for chronically homeless people.

Case studies from the US can be found in the Implementation Plan (pp44-46).

We believe that by applying the Functional Zero approach we can end street homelessness in the Adelaide CBD.

Collective Impact

A Collective impact approach is being applied to the Adelaide Zero Project. Collective Impact provides a way to bring cross-sector organisations together to focus on a common goal, in this case achieving Functional Zero street homelessness in the City of Adelaide.

The Don Dunstan Foundation is the Adelaide Zero Project coordinator. We are a thought leadership organisation working on collaborative projects to inspire action for a fairer world, by building on the legacy of the late Premier, Don Dunstan.

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